AGENDA

Equal Employment Opportunity

Meeting Date

June 11, 2013

Committee

Time

11:00 A.M.

Location

Board Room (532)

CALL TO ORDER

Rev. Diane Lacey

ADOPTION OF MINUTES

Rev. Diane Lacey

APRIL 9, 2013

ASSISTANT VICE PRESIDENT'S REPORT

Manasses C. Williams

COMPETITIVE EDGE CONFERENCE

CONDITIONAL CONTRACTORS

Gail Proto

A&P COAT, APRON & LINEN SUPPLY, INC. PERKINS EASTMAN ARCHITECTS, PC SODEXO LAUNDRY SERVICES, INC.

2012-2013 CORPORATE M/WBE PROGRAM ANNUAL

Manasses C. Williams

REPORT

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT

NEW YORK CITY HEALTH AND HOSPITALS CORPORATION

EQUAL EMPLOYMENT OPPORTUNITY COMMITTEE

MINUTES

Meeting Date April 9, 2013

BOARD OF DIRECTORS

EQUAL EMPLOYMENT OPPORTUNITY COMMITTEE MEETING

A meeting of the Equal Employment Opportunity Committee of the HHC Board of Directors was held on April 9, 2013 in the Board Room at 125 Worth Street, New York City with the Rev. Diane Lacey, Committee Chair, presiding.

COMMITTEE MEMBERS

Rev. Diane Lacey, Chairperson Alan D. Aviles, President Michael A. Stocker, MD Josephine Bolus, RN

HHC STAFF

Edith Brown, Affirmative Action/EEO

Deborah Cates, Chairman's Office/Board Affairs

Melissa Clitandre, North Brooklyn Healthcare Network

Nelson Conde, Professional Services & Affiliations

Nancy Doyle, Workforce Planning & Development

Martin O. Everette, Affirmative Action/EEO

Jeannith Michelen, Oueens Health Network

Blanche Greenfield, Legal Affairs

Norma E. Irizarry, Affirmative Action/EEO

Barbara Keller, Legal Affairs

Patricia Lockhart, Chairman's Office

Antonio D. Martin, President's Office

Elyanne Mercado, Generations +/Northern Manhattan Health Network

Lois Penn, South Manhattan Healthcare Network/Bellevue Hospital Center

Tania Spencer-Pierre, Metro Plus Health Plan

Gail Proto, Affirmative Action/EEO
Paola Torres, Affirmative Action/EEO
Manasses C. Williams, Affirmative Action/EEO

CALL TO ORDER

The meeting was called to order at 11:28 a.m. by Rev. Diane Lacey, Committee Chairperson. The minutes of the April 9, 2013 EEO Committee were adopted as submitted.

ASSISTANT VICE PRESIDENT'S REPORT

Manasses C. Williams, Assistant Vice President, Affirmative Action/EEO, commenced his report by reporting that the Discrimination Complaints report for the EEOC for fiscal years October 1, 2011 – September 30, 2012 had approximately 100,000 complaints. He stated that it is almost the same as last year with a half percent difference. He further stated that the main complaints were for race, retaliation, sex (gender), disability and age. He further stated that this year, HHC like the EEOC had race and retaliation as the two most frequent complaints followed by national origin, sexual harassment and disability. Rev. Lacey stated that although there are increases, the numbers for HHC are still small which indicates a good job is being done. She also stated that she is very proud of everyone for working hard to see that the goals of the Committee and staff are achieved, although, it has taken a long time, but it certainly gives her hope and encouragement.

2012 FACILITY DISCRIMINATION COMPLAINTS UPDATE

Gail Proto, Senior Director, Affirmative Action/EEO reported on the discrimination complaint status of the twelve network/facilities that were analyzed. The report showed that the overall number of open complaints in the Corporation decreased from 161 in 2011 to 153 in 2012 a decrease of 8 or 5%. New complaints increased from 202 in 2011 to 217 in 2012. Two hundred and eight cases were closed in 2011 and 225 in 2012. Counseling sessions over the period decreased from 182 in 2011 to 176 in 2012.

The results also showed that allegations filed in 2012 showed a significant increase in eight of the fourteen allegations tracked and a decrease in the remaining six.

There being no further business, the meeting was adjourned at 11:50 a.m.

ASSISTANT VICE PRESIDENT'S REPORT

COMPETITIVE EDGE CONFERENCE

The New York City Health and Hospitals Corporation is again a proud sponsor and founding member of the Twentieth Annual Competitive Edge Conference. This year's theme is "20 YEARS ON THE EDGE LOOKING 20 YEAR'S AHEAD". The conference will be held Thursday, July 25, 2013 at Bank of New York Mellon, 101 Barclay Street, at West Broadway in Lower Manhattan.

This annual conference is sponsored by City and State agencies, City Governments, General Contractors and private corporations that do business with these agencies. Last year's conference was attended by 450 persons and continues to grow each year. The conference underlying aim of MAXIMIZING OPPORTUNITIES FOR MINORITY/WOMEN OWNED BUSINESSES continues to prove its worth each year as more and more attendees attest to that fact. Participants get to meet the sponsors, ask questions, build relationships, establish contacts and find contracting opportunities that they never knew existed or had access to.

MCW:nei

CONDITIONALLY APPROVED CONTRACTORS



CONDITIONALLY APPROVED CONTRACTORS

Annual Update

A&P COAT, APRON & LINEN SUPPLY, INC.

Office of Procurement Systems and Operations (Laundry Services)

PERKINS EASTMAN ARCHITECTS, P.C.

Office of Facilities Development (Requirements Contract for A/E and AE-MEP Design Services)

SODEXO LAUNDRY SERVICES, INC.

Office of Procurement Systems and Operations (Laundry Services)



<u>A&P COAT, APRON & LINEN SUPPLY, INC.</u> <u>UNDERUTILIZATIONS</u>

<u>JOB GROUP</u> <u>2012</u> <u>2013</u>

Managers JG 3 Females Females

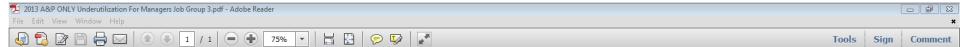


A&P COAT, APRON & LINEN SUPPLY, INC.

COMPARISON OF 2012 ANALYSIS WITH 2013 UPDATE

| | <u>2012</u> | 2013 | DIFFERENCE |
|---------------------------------|-------------|------|-------------------|
| Total # of Employees | 258 | 201 | 57 |
| Underutilized | YES | YES | - |
| # of Job Groups | 9 | 12 | 3 |
| # of Job Groups Underutilized | 1 | 1 | - |
| # of Underutilizations | 1 | 1 | - |
| # of Minority Underutilizations | - | - | - |
| # of Female Underutilizations | 1 | 1 | _ |





A&P Coat Apron & Linen Supply, Inc. (2013) Comparison of Incumbency to Availability

Job Group: Managers JG 3

Test: Standard Deviation

Total Employees:

| | | Total | | | | | | | | |
|---|-------|---------|------------|-------|------------|----------|-------|------------|-------|-------|
| | Males | Females | Total Min. | White | Afr. Amer. | Hispanic | Asian | Nat. Amer. | NHOPI | Two + |
| Employees (#) | 9 | 0 | 8 | 1 | 2 | 6 | 0 | 0 | 0 | 0 |
| Employees (%) | 100.0 | 0.0 | 88.9 | 11.1 | 22.2 | 66.7 | 0.0 | 0.0 | 0.0 | 0.0 |
| Availability (%) Goal | 64.4 | 35.6 | 33.0 | 67.0 | 9.3 | 12.0 | 9.3 | 0.2 | 0.0 | 2.2 |
| Test: Standard Deviation | NO | YES | NO | YES | NO | NO | NO | NO | NO | NO |
| | 2.23 | -2.23 | 3.56 | -3.56 | 1.34 | 5.04 | -0.96 | -0.14 | 0.00 | -0.45 |
| Addt'l Needed to Eliminate Problem Area (#) | 0 | 1 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
| Addt'l Needed to Reach Availability (#) | 0 | 4 | 0 | 6 | 0 | 0 | 1 | 1 | 0 | 1 |

NEW YORK CITY
HEALTH AND
HOSPITALS
CORPORATION

This report was generated on 5/23/2013 at 5:30 PM

5

References Mailings Review View Acrobat

PERKINS EASTMAN ARCHITECTS, P.C.

UNDERUTILIZATIONS

| JOB GROUP | <u>2012</u> | <u>2013</u> |
|-------------------|-------------|-------------|
| Managers JG 3 | - | - |
| Professional JG 1 | Minorities | - |
| Professional JG 2 | Minorities | Minorities |



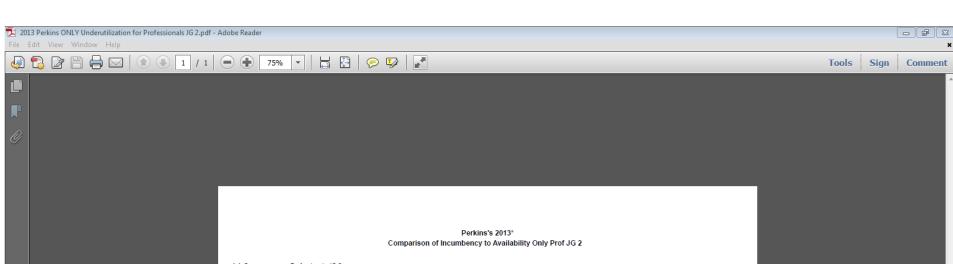
Layout References Mailings Review View Acrobat

PERKINS EASTMAN ARCHITECTS, P.C.

COMPARISON OF 2012 ANALYSIS WITH 2013 UPDATE

| | <u>2012</u> | 2013 | DIFFERENCE |
|---------------------------------|-------------|------|------------|
| Total # of Employees | 591 | 376 | 215 |
| Underutilized | YES | YES | - |
| # of Job Groups | 13 | 13 | - |
| # of Job Groups Underutilized | 2 | 1 | 1 |
| # of Underutilizations | 2 | 1 | 1 |
| # of Minority Underutilizations | 2 | 1 | 1 |
| # of Female Underutilizations | - | - | - |





Job Group: Professionals JG 2
Test: Standard Deviation

Total Employees: 149

| | Total | | | | | | | | | |
|---|-------|---------|------------|-------|------------|----------|-------|------------|-------|-------|
| | Males | Females | Total Min. | White | Afr. Amer. | Hispanic | Asian | Nat. Amer. | NHOPI | Two + |
| Employees (#) | 94 | 55 | 53 | 96 | 4 | 18 | 30 | 1 | 0 | 0 |
| Employees (%) | 63.1 | 36.9 | 35.6 | 64.4 | 2.7 | 12.1 | 20.1 | 0.7 | 0.0 | 0.0 |
| Availability (%) Goal | 68.6 | 31.4 | 45.0 | 55.0 | 12.4 | 12.8 | 17.3 | 0.4 | 0.0 | 2.1 |
| Test: Standard Deviation | NO | NO | YES | NO | YES | NO | NO | NO | NO | NO |
| | -1.44 | 1.44 | -2.31 | 2.31 | -3.61 | -0.25 | 0.93 | 0.49 | -0.04 | -1.80 |
| Addt'l Needed to Eliminate Problem Area (#) | 0 | 0 | 2 | 0 | 7 | 0 | 0 | 0 | 0 | 0 |
| Addt'l Needed to Reach Availability (#) | 9 | 0 | 15 | 0 | 15 | 2 | 0 | 0 | 0 | 4 |



This report was generated on 5/23/2013 at 5:42 PM

8

1

SODEXO LAUNDRY SERVICES, INC.

UNDERUTILIZATIONS

| JOB GROUP | 2012 | <u>2013</u> |
|----------------------|---------|-------------|
| Managers JG 4 | Females | - |
| Operatives JG 1 | Females | Females |
| Service Workers JG 5 | Females | Females |
| Crafts JG 1 | Females | - |



SODEXO LAUNDRY SERVICES, INC.

COMPARISON OF 2012 ANALYSIS WITH 2013 UPDATE

| | <u>2012</u> | 2013 | DIFFERENCE |
|---------------------------------|-------------|------|-------------------|
| Total # of Employees | 1528 | 1214 | 314 |
| Underutilized | YES | YES | - |
| # of Job Groups | 21 | 20 | 1 |
| # of Job Groups Underutilized | 4 | 2 | 2 |
| # of Underutilizations | 4 | 2 | 2 |
| # of Minority Underutilizations | - | - | - |
| # of Female Underutilizations | 4 | 2 | 2 |





Sodexo Laundry Services, Inc. 2013 Comparison of Incumbency to Availability

Job Group: Operatives JG 1
Test: Standard Deviation

Total Employees: 80

| | | Total | | | | | | | | |
|---|-------|---------|------------|-------|------------|----------|-------|------------|-------|-------|
| | Males | Females | Total Min. | White | Afr. Amer. | Hispanic | Asian | Nat. Amer. | NHOPI | Two + |
| Employees (#) | 73 | 7 | 67 | 13 | 12 | 52 | 3 | 0 | 0 | 0 |
| Employees (%) | 91.3 | 8.8 | 83.8 | 16.3 | 15.0 | 65.0 | 3.8 | 0.0 | 0.0 | 0.0 |
| Availability (%) Goal | 81.9 | 18.1 | 45.4 | 54.6 | 13.2 | 25.6 | 3.7 | 1.6 | 0.2 | 1.0 |
| Test: Standard Deviation | NO | YES | NO | YES | NO | NO | NO | NO | NO | NO |
| | 2.17 | -2.17 | 6.90 | -6.90 | 0.48 | 8.08 | 0.04 | -1.16 | -0.44 | -0.92 |
| Addt'l Needed to Eliminate Problem Area (#) | 0 | 1 | 0 | 22 | 0 | 0 | 0 | 0 | 0 | 0 |
| Addt'l Needed to Reach Availability (#) | 0 | 8 | 0 | 31 | 0 | 0 | 0 | 2 | 1 | 1 |





Sodexo Laundry Services, Inc. 2013 Comparison of Incumbency to Availability

Job Group: Services JG 5
Test: Standard Deviation

Total Employees: 20

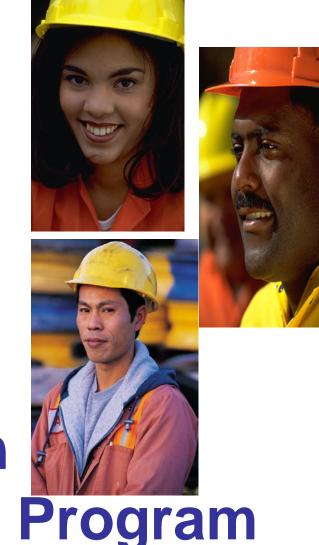
| | Total | | | | | | | | | |
|---|-------|---------|------------|-------|------------|----------|-------|------------|-------|-------|
| | Males | Females | Total Min. | White | Afr. Amer. | Hispanic | Asian | Nat. Amer. | NHOPI | Two + |
| Employees (#) | 17 | 3 | 19 | 1 | 7 | 12 | 0 | 0 | 0 | 0 |
| Employees (%) | 85.0 | 15.0 | 95.0 | 5.0 | 35.0 | 60.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Availability (%) Goal | 12.6 | 87.4 | 71.9 | 28.1 | 8.5 | 55.2 | 4.2 | 2.5 | 0.1 | 1.4 |
| Test: Standard Deviation | NO | YES | NO | YES | NO | NO | NO | NO | NO | NO |
| | 9.77 | -9.77 | 2.30 | -2.30 | 4.24 | 0.43 | -0.93 | -0.72 | -0.16 | -0.53 |
| Addt'l Needed to Eliminate Problem Area (#) | 0 | 12 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Addt'l Needed to Reach Availability (#) | 0 | 15 | 0 | 5 | 0 | 0 | 1 | 1 | 1 | 1 |



New York City Health & Hospitals Corporation

2012-2013
Minority and Women
Business Enterprise Program

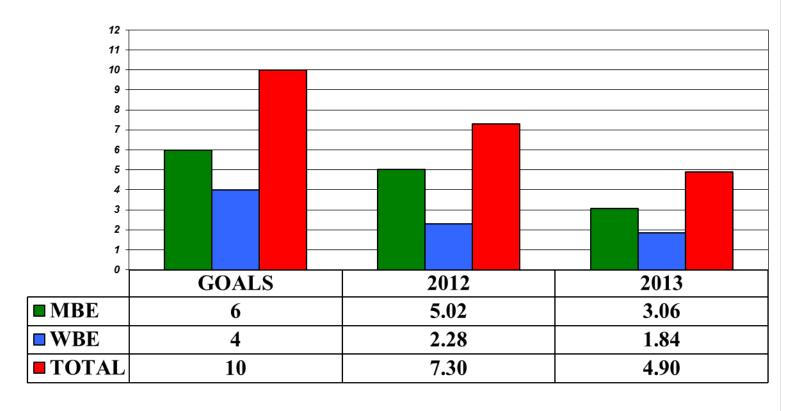
Office of Affirmative Action/EEO





CORPORATE M/WBE GOAL ATTAINMENT

Percentage





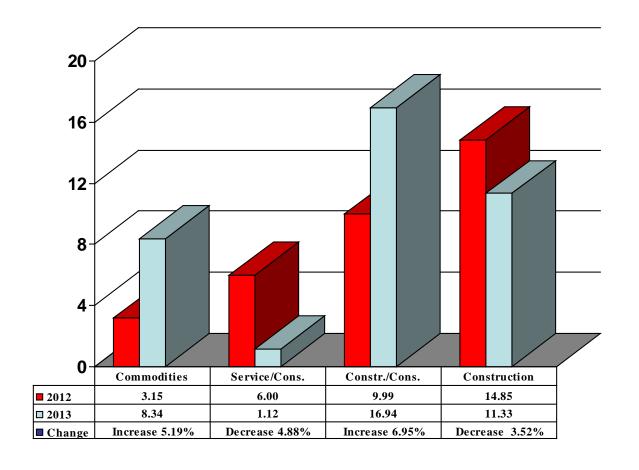
CORPORATE EXPENDITURES (2012-2013)

| CATEGORY | 2012 | 2013 |
|-----------------------|----------------|----------------|
| MBE | \$44,207,079 | \$25,947,410 |
| WBE | \$20,081,616 | \$15,560,903 |
| TOTAL M/WBE* | \$64,288,695 | \$41,608,313 |
| ALL OTHERS | \$816,099,754 | \$807,701,581 |
| TOTAL EXPENDITURES | \$880,388,449* | \$849,309,894* |
| M/WBE EQUITY % | 7.30 | 4.90 |

^{*} Does Not Include Pharmaceuticals



M/WBE PERCENTAGE OF TOTAL EXPENDITURES BY CATEGORY





Expenditure by Category

| | 2012 | | 2013 | |
|-------------------------|-------------|-------|-------------|-------|
| CONSTRUCTION | ==-= | | 20.0 | |
| <u> </u> | | | | |
| MBE | 18,674,430 | | 14,413,902 | |
| WBE | 5,592,936 | | 5,491,095 | |
| SUBTOT. | 24,267,366 | | 19,904,997 | |
| OTHERS | 139,163,492 | | 155,855,868 | |
| TOTAL | 163,430,858 | | 175,760,865 | |
| M/WBE% | 100,100,000 | 14.85 | 710,100,000 | 11.33 |
| | | | | |
| CONST./ CONSULT. | | | | |
| | | | | |
| MBE | 4,961,257 | | 6,011,092 | |
| WBE | 2,355,361 | | 4,811,989 | |
| SUBTOT. | 7,316,618 | | 10,823,081 | |
| OTHERS | 65,947,105 | | 53,066,600 | |
| TOTAL | 73,263,723 | | 63,889,681 | |
| M/WBE% | | 9.99 | | 16.94 |
| | | | | |
| SERVICE / CONSULT. | | | | |
| | | | | |
| MBE | 18,573,665 | | 4,087,436 | |
| WBE | 7,567,606 | | 2,136,212 | |
| SUBTOT. | 26,141,271 | | 6,223,648 | |
| OTHERS | 409,061,174 | | 547,577,424 | |
| TOTAL | 435,202,445 | | 553,801,072 | |
| M/WBE% | | 6.00 | | 1.12 |
| | | | | |
| COMMODITIES | | | | |
| | | | | |
| MBE | 1,997,727 | | 1,434,980 | |
| WBE | 4,565,713 | | 3,221,607 | |
| SUBTOT. | 6,563,440 | | 4,656,587 | |
| OTHERS | 201,927,983 | | 51,201,689 | |
| TOTAL | 208,491,423 | | 55,858,276 | |
| M/WBE% | | 3.15 | | 8.34 |
| | | | | |
| Grand Totals | 880,388,449 | | 849,309,894 | |
| | | | | |
| OVERALL GOAL ATTAINMENT | | 7.30 | | 4.9 |
| | | | | |



OUTREACH ACTIVITIES 2012-2013

| <u>ACTIVITIES</u> | DATES | <u>PARTICIPANTS</u> |
|---|---------------------------------------|----------------------------|
| * 19th Annual Competitive Edge Opportunity Fair 1st Annual NYS MWBE Conference, Albany NY 7th Annual NYC SBS Procurement Fair Small Business Expo 3013 – New York City | 8/2012 10/2012 5/2013 5/2013 | 450 1100 800 2000 |
| (Currently Planning for *20 th Annual Competitive Edge Opportunity Fair for July 25, 2013) | ١ | |
| | | |
| | | |
| | | |

^{*} HHC Co-Sponsored Event



MAJOR CONCLUSIONS

OVERALL GOAL ACHIEVEMENT IN 2013 WAS 4.90%. THIS IS A 2.40% DECREASE FROM 2012, WHICH WAS 7.30%. SOME OF THIS DECLINE CAN BE ATTRIBUTED TO THE CONTINUED FACT THAT HHC IS STILL TAKING ADVANTAGE OF THE COST SAVINGS ACHIEVED BY PURCHASING OFF FEDERAL, STATE, CITY AND GROUP PURCHASING ORGANIZATION CONTRACTS. FURTHER DECLINES ARE ATTRIBUTABLE TO HURRICANE SANDY AND A MORE DEFINITIVE MANNER IN IDENTIFYING CERTIFIED AND QUALIFIED M/WBE FIRMS.

EXPENDITURES ON M/WBE INCREASE IN TWO OF THE CATEGORIES MEASURED: CONSTRUCTION CONSULTANTS INCREASED BY 6.95%, WHILE COMMODITIES INCREASED BY 5.19%. CONSTRUCTION DECREASED BY 3.52% AND SERVICE CONSULTANTS FELL BY 4.88%.

TOTAL HHC EXPENDITURES FOR GOODS & SERVICES AND CONSTRUCTION DECLINED BY \$31,078,555 FROM \$880,388,449 TO \$849,309,894 FOR AN DECREASE OF 3.53%.

OVERALL M/WBE EXPENDITURES FOR THE REPORTING YEAR DECREASED BY \$22,680,382 or 35.28%, TO \$41,608,313 FROM \$64,288,695 IN 2012.



PLAN OF ACTION

CONTINUE TO ENCOURAGE CERTIFICATION AND RECERTIFICATION OF M/WBE'S WITH THE EMPIRE STATE DEVELOPMENT CORPORATION (ESDC), THE NYC DEPARTMENT OF SMALL BUSINESS SERVICES (SBS), THE PORT AUTHORITY OF NEW YORK & NEW JERSEY (PANY&NJ) AND THE METROPOLITAN TRANSPORTATION AUTHORITY (MTA) IN THE CASE OF DISABLED BUSINESS ENTERPRISES.

WORK WITH HHC'S CONTRACTING DIVISIONS TO IDENTIFY THE EXPANDED CATEGORY OF PROFESSIONAL SERVICES CONTRACTS AND SOLICIT M/WBE PARTICIPATION.

MEET WITH HHC HOSPITAL AND NETWORK PURCHASING OFFICERS TO ENCOURAGE THE INDIVIDUAL HOSPITALS/NETWORKS TO HAVE THEIR M/WBE'S BECOME CERTIFIED BY THE AGENCIES LISTED ABOVE, AND UTILIZE THE GUIDELINES PASSED DOWN FROM THE GOVERNORS OFFICE TO UTILIZE M/WBE PARTICIPATION. EXPLAIN THE USE OF DISCRETIONARY SPENDING (\$200,000) IN REACHING OUR GOALS OF 20% OR MORE.

MEET WITH AND TRAIN CONSTRUCTION MANAGERS AT HHC FACILITIES TO FOCUS ON MANAGING AND MONITORING M/WBE'S IN THEIR CONTRACTS.

